ISAF
COIN Advisory & Assistance Team
(CAAT)
29 October 09

"We need to think and act very differently to be successful."

GEN Stanley A. McChrystal
Commander, ISAF

This Briefing is UNCLASSIFIED

Agenda

- **Problem/Solution**
- **Mission and Intent**
- **CAAT Employment Strategy**
- **Organizational Design**
- **Network of Partners**
- **Discussion**

Problem

- Units and organizations arrive in theater at different levels of COIN training and expertise.
- Insufficient or no unity of effort for COIN from RC to RC, between Civil/Military, and among NATO Allies.
- Inadequate visibility for COMISAF on implementation of COIN approach/best practices.

Solution

- A ***credible*** Combined, Civil/Military, Multi-disciplinary element(s), versed in all aspects of COIN, capable of traveling throughout the theater of operations and conducting the following missions:
  - ***Augment*** the continuous, formal dialog between COMISAF and subordinate Commanders/Civilian Leadership.
  - A second set of eyes that ***provides unbiased, critical analysis, and recommended solutions.*** (COMISAF's two way feedback mechanism).
  - ***Over watch*** key transitional points in the campaign such as RIP/TOA, major increases/decreases of forces in specific regions, task organization and command relationship changes.
  - ***Teach, coach, and mentor*** BCT/BN CDRs, Civilian Leadership, and their respective staffs, on the conduct of ***integrated*** COIN operations.
  - ***Capture best practices and lessons learned*** and rapidly disseminate to the force.
  - ***Focuses on*** integrated approach to COIN: staff synchronization, inter-agency, PRT, Afghan capacity building, STRATCOM, KLEs, and ANSF partnering.
  - ***Help Develop Learning Organizations.*** Build ***"Afghan Hands".***

Mission Statement and Intent

Mission: Assist commanders to integrate all aspects of COIN operations

Purpose: To assist Commanders, identify trends, and disseminate lessons learned, in order to facilitate ISAF organizational and cultural change

Key tasks:

- Understand how COMISAF intent is being operationalized in each Regional Command
- Provide a review of staffing processes that advance or impede COIN efforts
- Identify best COIN practices and disseminate throughout the theater and national training bases

Mission Statement and Intent

Key tasks (continued):

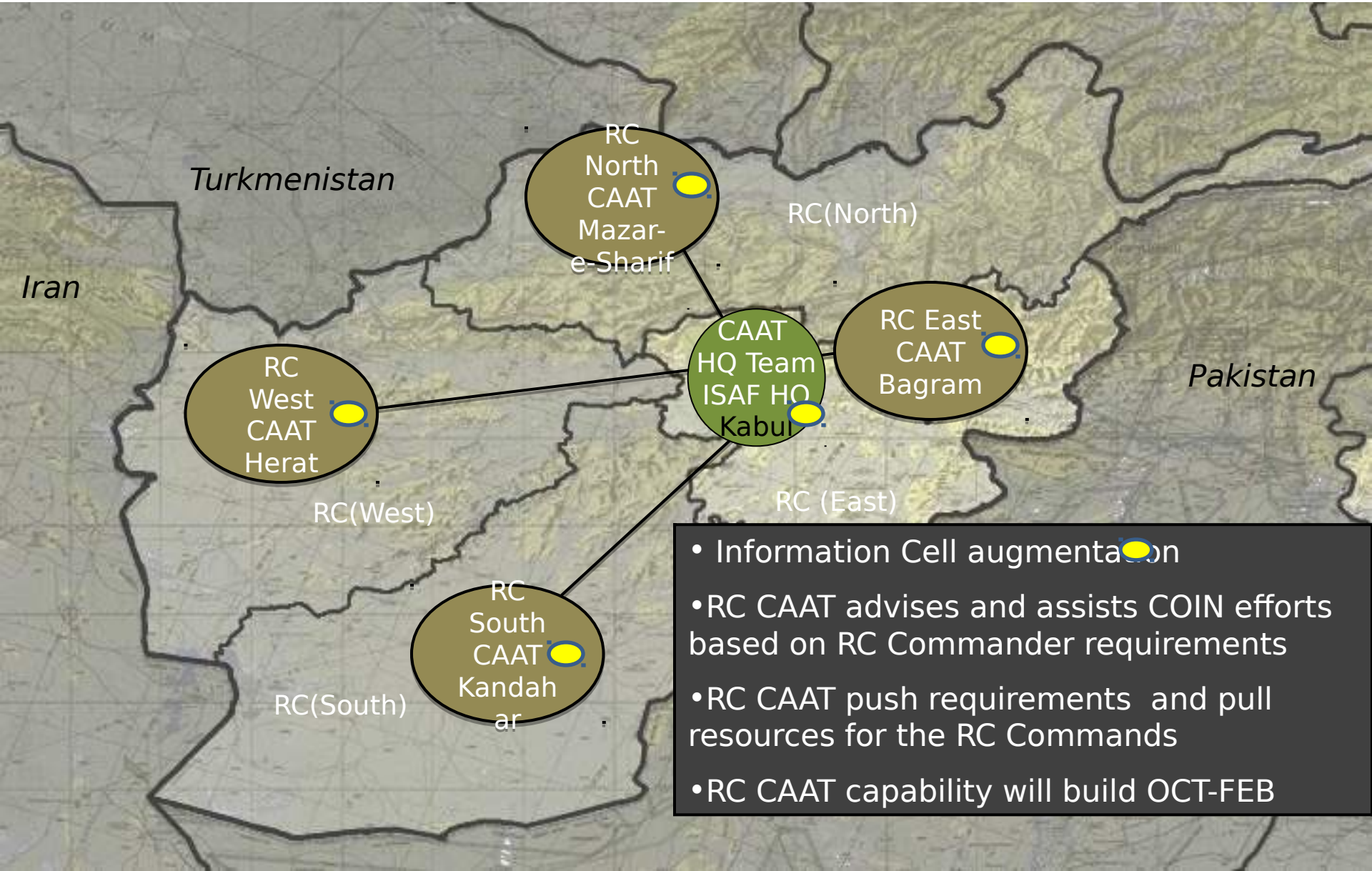
- Establish consistent collaboration with national training bases and institutions to maintain relevancy regarding current theater trends

- Enhance situational awareness/understanding of ISAF COIN efforts in cooperation with AFGHAN partners

- Facilitate unity of effort through a fully integrated civ/mil team that leverages a combined approach to COIN and builds Afghan capacity

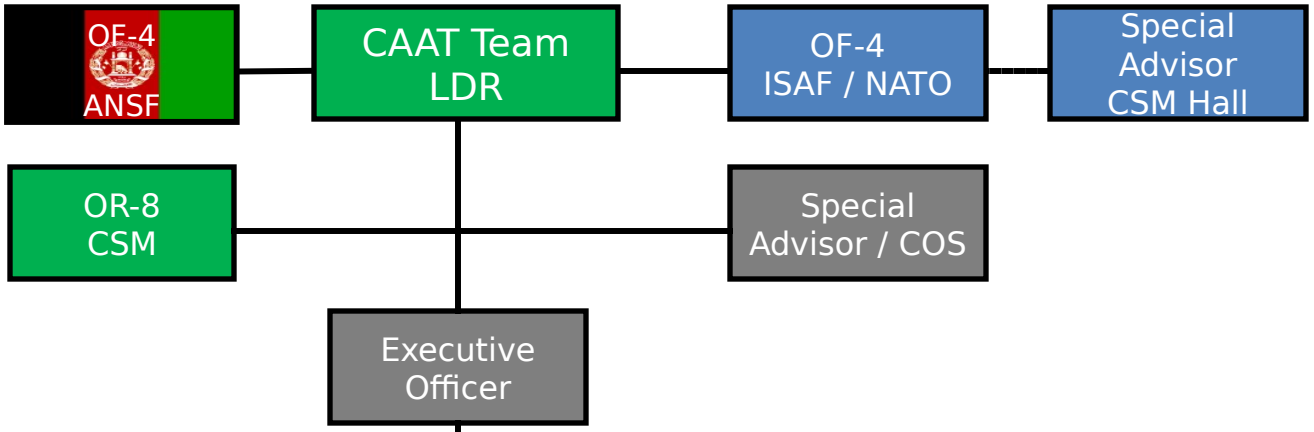
End State: A combined AFGHAN & ISAF team conducting effective COIN operations across all lines of effort

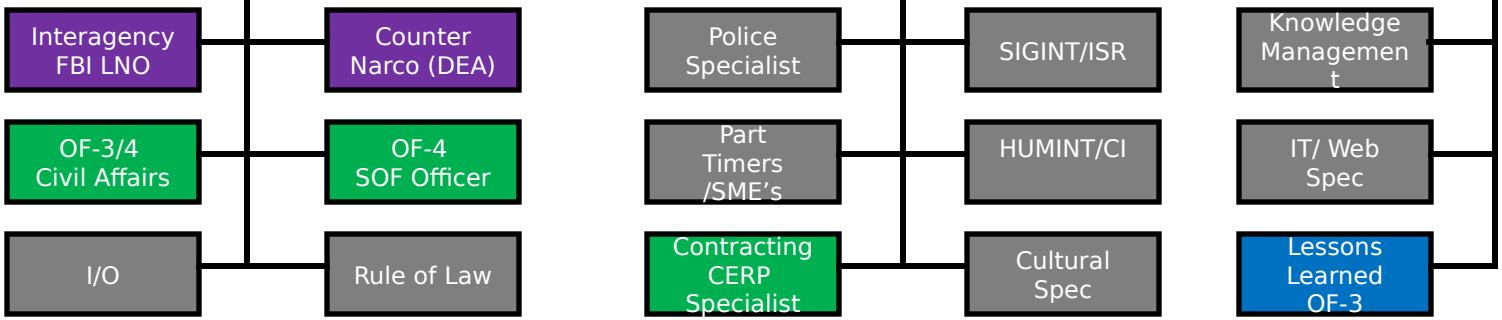
CAAT Employment Strategy



KABUL CAAT TEAM

US Mil	5
Contractors	19
USG	2
AFGHAN	3
NATO	2
Total	31

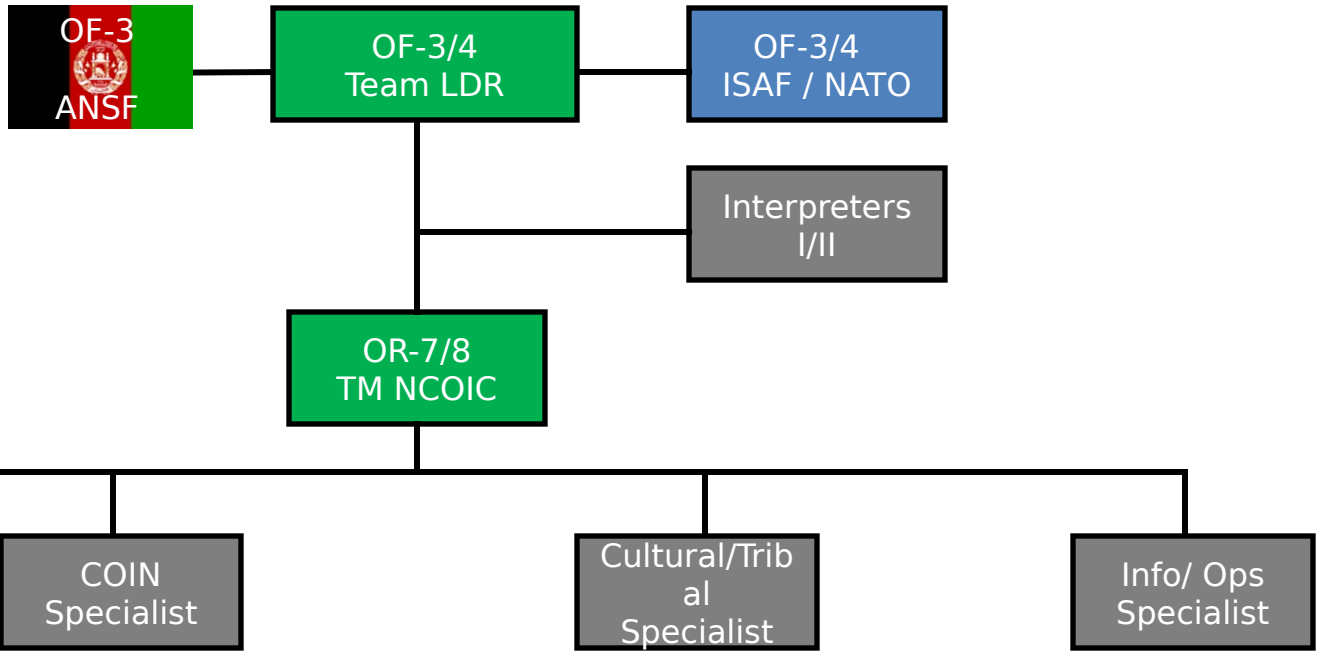




RC CAAT TEAM

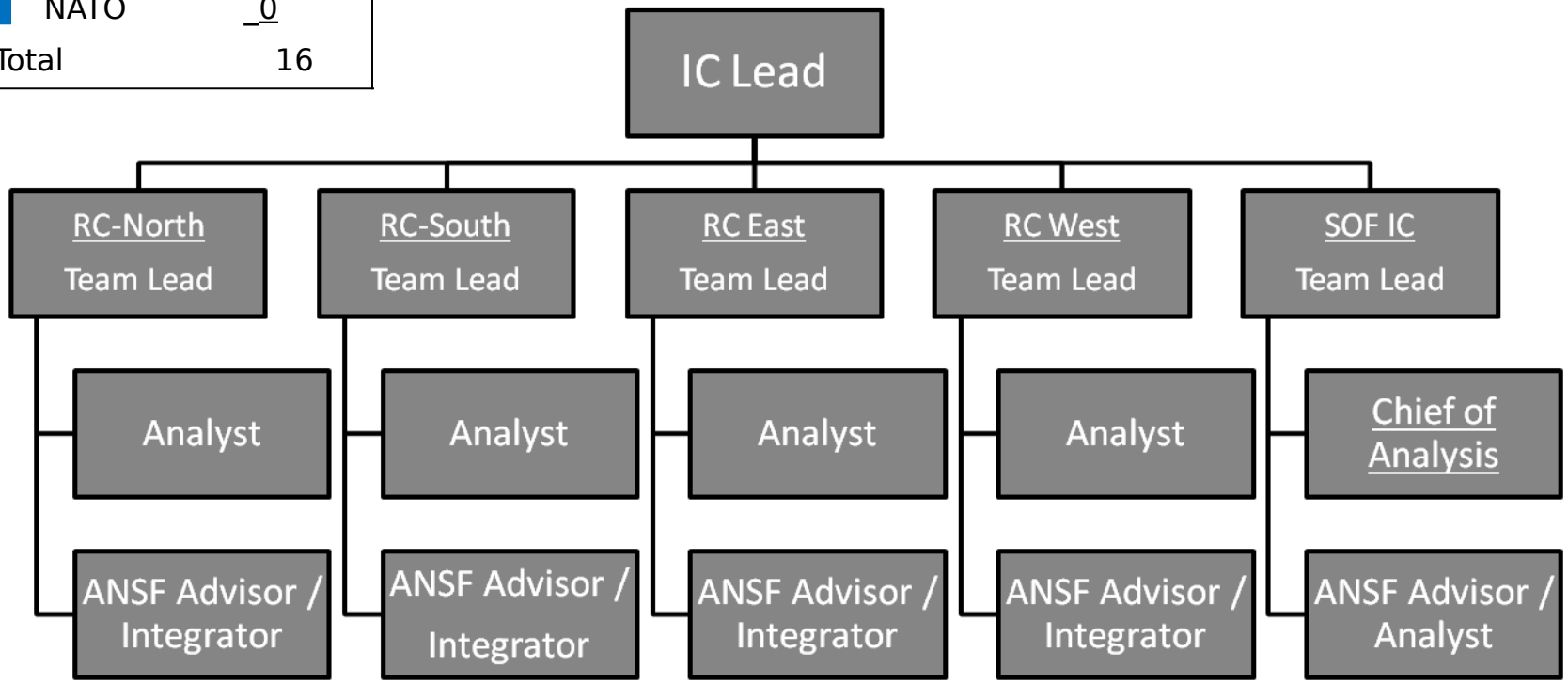
US Mil	2
Contractors	5
USG	0
AFGHAN	3
NATO	1
Total	

11

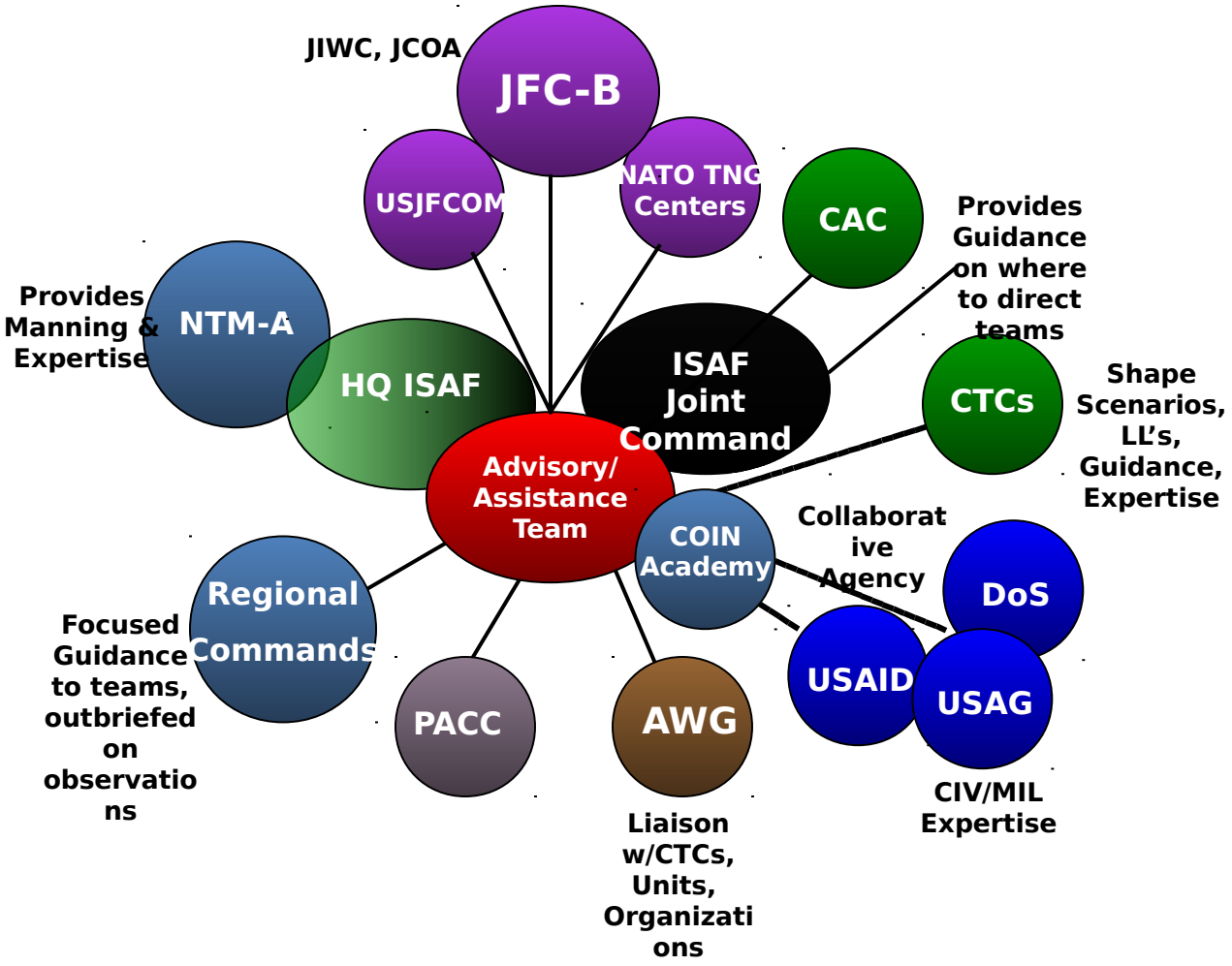


Fusion Cell Augmentation

US Mil	0
Contractors	16
USG	0
AFGHAN	0
NATO	0
Total	16



Network of Partners



Discussion